THESIS

DESIGNING OF WAQF BASED-BUSINESS TOWARDS FINANCIAL
SUSTAINABILITY ON PESANTREN-BASED UNIVERSITY (A CASE STUDY AT
UNIVERSITY OF DARUSSALAM GONTOR)



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2025/1446

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Submitted in fulfillment of requirement for the Degree

of Bachelor of Management

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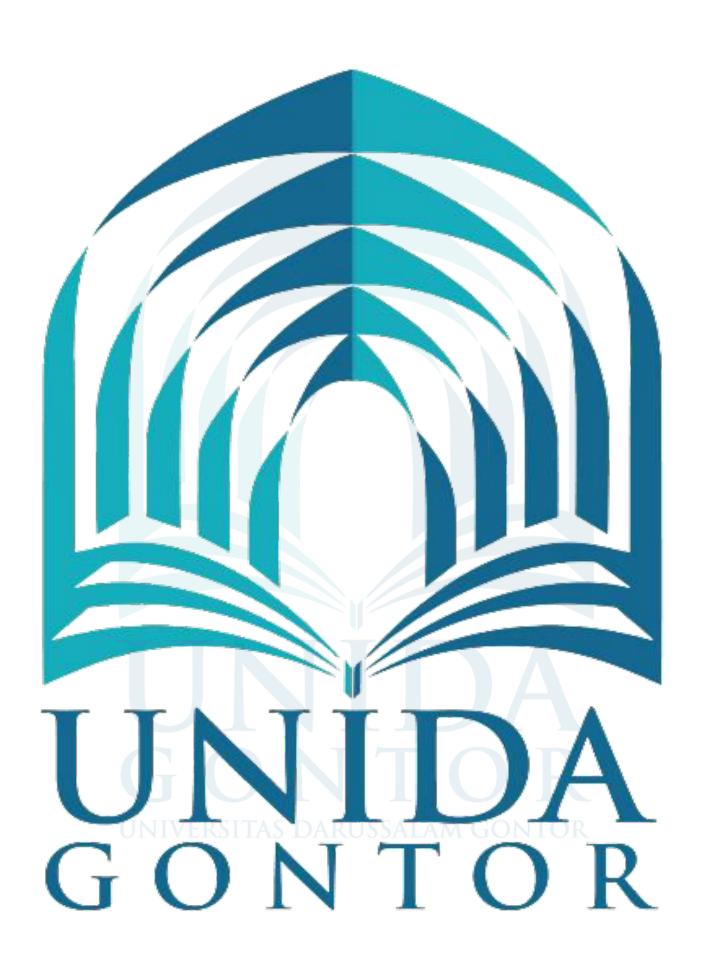
UNIDA GONTOR

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2025/1446



PERANCANGAN UNIT BISNIS BERBASIS WAKAF MENUJU KEBERLANJUTAN KEUANGAN PADA UNIVERSITAS BERBASIS PESANTREN (STUDI KASUS DI UNIVERSITAS DARUSSALAM GONTOR)

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ABSTRAK

Unit usaha berbasis wakaf adalah strategi unit usaha Pesantren dalam menghadapi risiko dan mengatasi segala permasalahan sesuai dengan nilai prinsip wakaf dan prinsip islam karena tidak banyak unit usaha yang memadukan menajdi satu kesatuan berbasis wakaf dan bersistem pesantren. Penelitian ini menggunakan pendekatan kualitatif studi kasus, dengan teknik penelitian observasi, wawancara, dan dokumentasi. Penentuan narasumber menggunakan purposive sampling, dengan melibatkan 10 orang sebagai narasumber. Data dikumpulkan melalui observasi lapangan, wawancara dengan narasumber, dan dokumentasi jurnal, serta artikel-artikel terkait. Hasil dari penelitian ini adalah unit usaha wakaf di pondok pesantren memiliki peran yang sangat penting dalam mendukung keberlangsungan keuangan universitas. Berbagai unit usaha yang dikelola secara profesional, transparan, dan akuntabel mampu mendukung operasional universitas tanpa bergantung pada dana eksternal, Sistem wakaf yang diterapkan di UNIDA Gontor didasarkan pada konsep wakaf produktif dan sistem pengelolaan keuangan yang transparan: Pengelolaan keuangan unit-unit usaha UNIDA Gontor dilakukan secara transparan dan akuntabel melalui sistem pelaporan yang terstruktur, baik laporan harian, mingguan, bulanan, hingga tahunan. Dengan menerapkan model ini, unit-unit usaha universitas dapat terus berkembang dan dapat memberikan kontribusi bagi pendidikan sebagai universitas berbasis pesantren di Indonesia.

Keywords: Waqf Businesss Unit Model, Financial Sustainability, Pesantren-Based Universities

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ABSTRACT

Waqf-Business model is the strategy of pesantren business units faces risks and overcomes all problems in accordance with the value of Islamic Boarding School Darussalam, as a mecca and in line with the value of Islamic values because they are not many business units that combine waqf-based and pesantren-based, this research uses a qualitative approach of descriptive method and case studies, with observation techniques, interviews, and documentation. The determination of resource persons used purposive sampling, by involving 10 persons. Data collected through field observations, interviews with resource persons, and documentation with journals, and related articles. The results of this study are that the waqf business unit at Pesantren has a very important role in supporting the financial sustainability of the university. Various business units that are managed in a professional, transparent and accountable manner are able to support university operations without relying on external funds, The waqf system implemented at UNIDA Gontor is based on the concept of productive waqf, Transparent Financial Management System: The financial management of Pesantren-Based University business units is carried out in a transparent and accountable manner through a structured reporting system, including daily, weekly reports, monthly, to yearly. By implementing this model, the university's business units can continue to grow and can contribute to education as a Pesantren-based university in Indonesia.

UNIVERSITAS DARUSSALAM GONTOR

Keywords: Waqf Businesss Unit Model, Financial Sustainability, Pesantren-Based Universities.

DECLARATION



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DECLARATION

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: Designing Waqf Business Units Model Toward Financial Sustainability on

The Pesantren Based Universty A Case Study at University of Darussalam Gontor Business

Units, Indonesia

I hereby declare that this undergraduate thesis is the result of my own investigations, except where otherwise stated. I also declare that it has not been previously or concurrently submitted as a whole for any other degrees at University of Darussalam Gontor or other institutions.

Ponorogo, Sya'ban 22th, 1446 H February 21st, 2025 M

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APPROVAL OF SUPERVISOR



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APPROVAL OF SUPERVISOR

To Honorable,

Dean of Faculty of Economics and Management University of Darussalam Gontor

Bismillahirrahmantrahim,

Assalamu'alaikum Wr. Wb.

I certify that I have supervised and read this thesis, written by:

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Title : Designing Waqf Business Units Model Toward Financial Sustainability On The

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Units, Indonesia

In my opinion, it conforms to acceptable standards of scholarly presentation and is fully adequate, in scope and quality, as an undergraduate thesis for the degree of Bachelor of Management Department.

Wassalamu 'alaikum Wr. Wb.

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THESIS EXAMINATION COMMITTEE APPROVAL



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THESIS EXAMINATION COMMITTEE APPROVAL

The examination committee declared that the thesis written by:

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It has passed to thesis examination and it conforms to acceptable standards of scholarly presentation and is fully adequate, in scope and quality, as an undergraduate thesis for the degree of Bachelor in Department of Islamic Economics, Faculty of Economics and Management, University of Darussalam Gontor.

Chairman

Syahruddin. M.Sc., Fin

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MOTTO

قُلْ يَا عِبَادِ الَّذِينَ آمَنُوا اتَّقُوا رَبَّكُمْ ۖ لِلَّذِينَ أَحْسَنُوا فِي لهٰذِهِ الدُّنْيَا حَسَنَةٌ ۗ وَأَرْضُ اللَّهِ وَاسِعَةٌ ۗ إِنَّمَا يُوَفَّى الصَّابِرُونَ أَجْرَهُمْ بِغَيْرٍ حِسَابٍ

O My believing servants, fear your Lord". Those who do good in this world earn good. And the earth of Allah is vast. Indeed, it is only those who are patient Whose reward is unlimited.

(Q.S Az- Zummar 10)

فَإِنَّ مَعَ الْعُسْرِ يُسْرِّ أَ إِنَّ مَعَ الْعُسْرِ يُسْرِّ ا

Then, indeed, with difficulty there is ease, indeed, with difficulty there is ease (Q.S Al- Insyirah 6-7)



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